

Housing Revenue Account Budget Setting - Appendix 1

2023/2024

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| Dwelling rent income 92,515 98,660 6,145 6.6% Charges for services & facilities 3,964 4,372 408 10.3% Non dwelling rents 1,215 1,258 43 3.5% Leaseholders charge for services 450 531 81 18.0% Other fees & charges 446 461 14 3.2% Interest on balances 143 2,838 2,695 1883.0% note - below General Fund Transfer re whole community 1,139 1,449 310 27.2% TOTAL INCOME 99,874 109,569 9,695 9.7% | |
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| | |
| EXPENDITURE | |
| | |
| Repairs & Maintenance 26,548 28,307 1,759 6.6% | |
| Supervision and Management 18,063 20,725 2,662 14.7% | |
| Special Services 6,097 8,341 2,244 36.8% | |
| Rent, rates, taxes & other charges 1,038 1,063 25 2.5% | |
| Provision For Doubtful Debt 852 920 68 8.0% | 8 |
| Capital Financing Costs 46,917 48,309 1,392 3.0% | Ü |
| Contribution to Corporate & Democratic Core 355 376 21 6.1% | |
| Provisions 182 250 68 37.3% belo | οw |
| TOTAL EXPENDITURE 100,052 108,292 8,240 8.2% | |
| <u> </u> | |
| Net surplus / (deficit) (178) 1,277 1,456 | |
| | |
| <u>Provisions</u> | |
| HMIS 0 0 | |
| General | |
| <u>182 250 68 37.3%</u> | |

Interest on balances

Balances are artificially very high because of the effects of borrowing £75m in advance, and interest rates on investments are currently forecast to be 3.75%, which is also abnormally high. This means the projected income is - in effect - a one off occurance.

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(b) Key financial indicators

| Operating Margin | 18.19% | 14.73% | (3.47%) 20% minimum | 4 |
|----------------------|--------|--------|---------------------|---|
| Interest Cover Ratio | 2.09 | 1.91 | (0.18) > 1.50 | 4 |

Operating Margin

This indicator measures the operating surpluses to turnover. This excludes capital financing charges but includes depreciation and contributions to the Major Repairs Reserve. It is a measure traditionally used in the housing association sector and there are thus robust benchmarks to measure ourselves against.

target

| Income (excluding interest on balances) | 99,731 | 106,731 | 7,001 | 7.0% |
|---|--------|---------|--------|-------|
| Expenditure before interest & debt repayments | 81,588 | 91,014 | 9,427 | 11.6% |
| Operating margin | 18,143 | 15,717 | 16,427 | 90.5% |
| | 18.19% | 14.73% | | |

Interest Cover Ratio

This indicator measures the interest cost relative to operating surpluses before capital financing charges. It is a measure traditionally used in the housing association sector and there are thus robust benchmarks to measure ourselves against.

| Interest payments | 8,674 | 8,241 | (434) | -5.0% |
|----------------------|--------|--------|---------|--------|
| Operating margin | 18,143 | 15,717 | (2,426) | -13.4% |
| Interest cover ratio | 2.09 | 1.91 | | |

| HRA Revenue Budget | | | Appendix | 1, section 1 |
|--|-----------------------|----------------|---|---------------|
| (c) Reconciliation of significant changes in year | <u>Incor</u> £'000 | <u>£'000</u> | Expendit | <u>£'000</u> |
| Balances per prior year budget | | 99,874 | | 100,052 |
| <u>Change in energy prices</u> additional usage/ inflationary impact in 22/23 Utility price inflation in 23/24 | 91 170 | — | 932 966 | |
| Rents and service charges Rent & Service Charge increase (incleap year) Changes in voids Changes in property numbers | 7,194 97 (969) | 261 | | 1,898 |
| Properties on void increasing to Formula Rents | 202 | 6,523 | | 0 |
| Repairs and maintenance & property costs Changes in property numbers Changes in voids Change in unit prices on partner contractor (inc overheads) Major Repairs Allowance (funds the maintenance of existing properties over the life of the Business Plan) Streetlighting & gullies Structural surveys Painting programme Other R&M | (20) | -, | (301) (612) 1,754 2,926 (20) (38) 403 83 | |
| | | (20) | 03_ | 4,195 |
| Changes in tenant behaviours Right to Buys Leaseholders Disrepair (incl staffing, legal costs and compensation) Change in bad debts | 6 81 | | 51 21 1,365 48 | |
| Regulatory changes | | 87 | 10 | 1,485 |
| Building safety & fire protection (incl staffing) Housing Ombudsman costs (costs not within our control) | | | 164 33 | 198 |
| Direct Employee Costs Pay awards (including 22/23 being above budget) Reduction in corporate pension contributions NHS & Social Care Levy-reversal of last years increase Past service pensions costs Other staffing changes Additional surveying resource Other pay Additional assumed vacancy factors | | | 1,222 (110) (115) 208 152 126 (7) (218) | |
| | | 0 | (210) | 1,257 |
| Increasing external costs Premises costs (including NNDR & WorkSmart costs) Other inflationary pressures | | | (142) 27 | (115) |
| Recharges Grounds maintenance & footpaths | 142 | · | 91 | (1.0) |
| Building cleaning Other SLAs | 0 | 142 | 48 341 | 480 |
| Capital Financing Interest receips & payments / debt premia Debt repayments (repaid as fall due) / Revenue contribution to new build | 2,695 | | (434) (829) | |
| Others Photovoltaics | 8 | 2,695 | | (1,263) |
| Tenancy management Downsizing scheme IT budgets / HMS project | | ₈ — | 53 50 (44) | 59 |
| | _ | 109,570 | | 108,246 |
| Other changes | | (1) | | 46 |
| | _ = | 109,569 | _ | 108,292 |
| Net change | | 9,695 9.7% | | 8,240 8.2% |

HRA Revenue Budget Appendix 1, section 1

(d) Repairs & Maintenance

| | <u>Current</u> <u>Budget</u> 2022/23 | Proposed Budget 2023/24 | | <u>change</u> |
|---|--|-------------------------|-------------------|---------------|
| | £'000 | £'000 | £'000 | <u>%age</u> |
| Day to Day Repairs | 6,559 | 7,035 | 476 | 7.3% |
| Relet repairs | 6,410 | 6,107 | (303) | -4.7% below |
| Gas Servicing & Heating Repairs | 2,397 | 2,528 | `131 [′] | 5.5% |
| Planned / cyclical repairs | 3,735 | 4,163 | 428 | 11.5% |
| Other Mechanical, Electrical & Specialist Repairs | 1,144 | 1,106 | (38) | -3.3% |
| KWL Overheads | 5,537 | 5,655 | 118 | 2.1% |
| Sundry other costs | 186 | 180 | (6) | -3.2% |
| Disrepair | 80 | 300 | 220 | 275.0% |
| Contingency | 500 | 1,233 | 733 | 146.6% |
| | 26,548 | 28,307 | 1,759 | 6.6% |
| of which KWL | 24,355 | 25,097 | | |
| Compared to total spend excluding contingency | 93.5% | 92.7% | | |

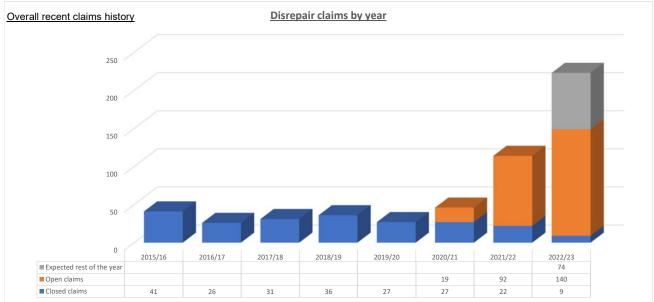
Re-let repairs assumes that the number of repairs decreases from 1873 to 1735

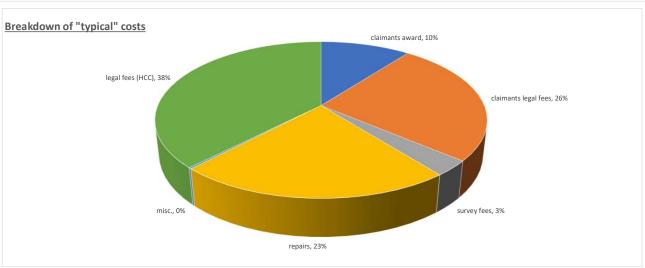
HRA Revenue Budget Appendix 1, section 1

(e) Disrepair costs and numbers

Included within the budgets above are provisions for external disrepair costs as set out below.

| | <u>Current</u> <u>Budget</u> 2022/23 | Proposed Budget 2023/24 | | <u>change</u> |
|---------------------------|--|-------------------------|-------|---------------|
| | £'000 | £'000 | £'000 | %age |
| Claimants awards | 0 | 460 | 460 | |
| Legal fees | 0 | 500 | 500 | |
| Cost of surveys & repairs | 80 | 300 | 220 | 275.0% |
| | 80 | 1,260 | 1,180 | 1475.0% |



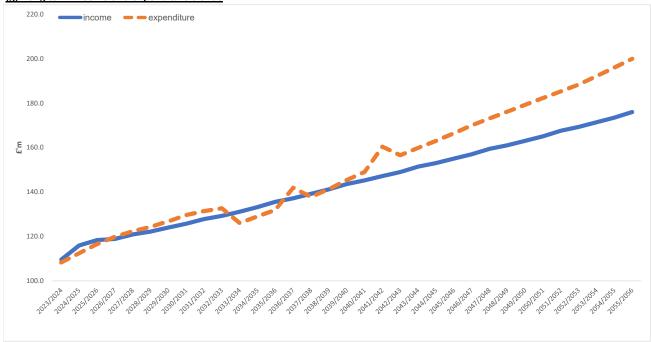


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(f) Indicative Five Year Summary

| | 2023/2024 £'000 | 2024/2025 £'000 | 2025/2026 £'000 | 2026/2027 £'000 | 2027/2028 <u>£'000</u> |
|---|--------------------|--------------------|--------------------|--------------------|---------------------------|
| INCOME | | | | | |
| Dwelling rent income | 98,660 | 104,803 | 108,154 | 108,858 | 110,616 |
| Charges for services & facilities | 4.372 | 5.180 | 5,391 | 5.544 | 5.722 |
| Non dwelling rents | 1,258 | 1.054 | 1.083 | 1.091 | 1.121 |
| Leaseholders charge for services | 531 | 563 | 585 | 594 | 606 |
| Other fees & charges | 461 | 478 | 482 | 482 | 483 |
| Interest on balances | 2,838 | 2,204 | 959 | 537 | 568 |
| General Fund Transfer re whole community | 1,449 | 1,645 | 1,703 | 1,755 | 1,811 |
| TOTAL INCOME | 109,569 | 115,926 | 118,357 | 118,859 | 120,927 |
| EXPENDITURE | | | | | |
| Repairs & Maintenance | 28,307 | 29,267 | 30,089 | 30,914 | 31,804 |
| Supervision and Management | 20,725 | 21,777 | 22,640 | 23,475 | 24,307 |
| Special Services | 8,341 | 9,103 | 9,515 | 9,802 | 10,147 |
| Rent, rates, taxes & other charges | 1,063 | 1,006 | 1,000 | 1,024 | 1,052 |
| Provision For Doubtful Debt | 920 | 1,028 | 1,054 | 1,055 | 1,073 |
| Capital Financing Costs | 48,309 | 49,606 | 51,610 | 52,823 | 53,299 |
| Contribution to Corporate & Democratic Core | 376 | 392 | 403 | 415 | 428 |
| Provisions | 250 | 250 | 250 | 250 | 250 |
| TOTAL EXPENDITURE | 108,292 | 112,428 | 116,561 | 119,758 | 122,359 |
| Net surplus / (deficit) | 1.277 | 3,499 | 1.796 | (899) | (1,432) |
| Net sulpius / (delicit) | 1,211 | 3,499 | 1,790 | (899) | (1,432) |
| Key financial indicators | | | | | |
| Operating Margin | 14.7% | 16.1% | 16.1% | 14.8% | 14.1% |
| Interest Cover Ratio | 1.91 | 2.31 | 2.52 | 2.49 | 2.17 |

(g) Long term income and expenditure trends



HRA Capital (a) Capital Programme

| (a) Capitai Programme | Current Budget 2022/23 Bu | Proposed dget 2023/24 | | change Section |
|--|------------------------------|--------------------------|----------|----------------|
| | £'000 | £'000 | £'000 | <u>%age</u> |
| Capital Spend | | | | |
| Maintaining Decent Homes | 11,345 | 12,271 | 926 | 8.2% |
| Mechanical & electrical | 6,077 | 8,826 | 2,749 | 45.2% |
| KWL overheads | 2,658 | 2,850 | 192 | 7.2% |
| Others (inc. client costs) | 2,085 | 2,372 | 287 | 13.8% |
| Fire Protection Works & other Health & Safety work | 5,453 | 3,544 | (1,909) | -35.0% |
| Council House Adaptations | 2,752 | 3,357 | 605 | 22.0% |
| Empty Properties | 1,780 | 2,101 | 321 | 18.0% |
| Ferensway House | 0 | 0 | 0 | |
| Regeneration | 795 | 718 | (77) | -9.6% |
| Base Programme | 32,945 | 36,039 | 3,094 | 9.4% |
| Cladding | 13,955 | 19,021 | 5,066 | 36.3% |
| New build | 14,307 | 20,462 | 6,155 | 43.0% 2(b) |
| RTB grants | 278 | 8 | (270) | -97.2% |
| TOTAL EXPENDITURE | 61,485 | 75,530 | 14,045 | 22.8% |
| Over-programming | 0 | (20,000) | (20,000) | 2(d) |
| TOTAL BUDGETED EXPENDITURE | 61,485 | 55,530 | (5,955) | -9.7% |
| Capital Financing | | | | |
| RTB Receipts - new build | 1,433 | 0 | (1.433) | -100.0% |
| Borrowing taken in advance | 50,000 | 3,297 | (46,703) | -93.4% 6(c) |
| RTB Receipts - general | 8,507 | 27,612 | 19,105 | 224.6% |
| Homes England | 1,445 | 508 | (937) | -64.9% |
| LA Housing Fund | 0 | 1,220 | 1,220 | |
| Brownfield Release Fund | 0 | 1,650 | 1,650 | |
| Social Housing Decarbonisation Fund / ECO | 100 | 403 | 303 | 303.0% |
| MRA (general) | 0 | 20,840 | 20,840 | |
| Borrowing | 0 | 0 | 0 | |
| | 61,485 | 55,530 | (5,955) | -9.7% |

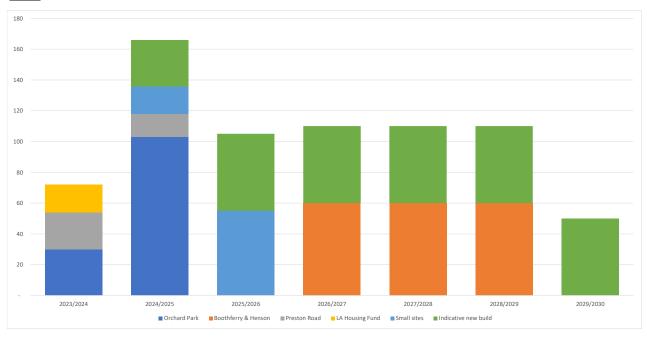
Note - these costs are based on decency to be maintained going forward but the programme is essentially a reactive programme taking action where items are failing. Programme delivery at this level would keep properties in a reasonable state of repair but would not meet any aspirational standards and would not prevent further decline in areas that are already showing signs of stress or failure. Failure to replace some elements on a planned basis will also result in pressure on responsive repair budgets. Some essential planned work will also be carried out only to prevent elemental failure, such as boiler replacements.

(b) New Build - summary

7 year programme

| | Total cost (pre inflation) | Total number of units | Average cost per unit | |
|--|----------------------------|-----------------------|--------------------------|-------------------------|
| | £'000 | | £'000 | |
| Committed Dane Park Primary School Site Isledane | 21,100 7,400 | 99 34 | 213 218 | |
| Boothferry Henson Villas | 32,663 4,860 | 150 30 | 218 162 | |
| Preston Road | 310 | 9 | 34 | Completion of programme |
| Turnkey Small sites | 4,231 18,654 | 30 73 | 141 256 | |
| LA Housing Fund? | 3,150 | 18 | 175 | |
| Indicative new build New programme | 5,550 56,250 | 30 250 | 185 225 | |
| | 154,168 | 723 | 213 | - = |

By year



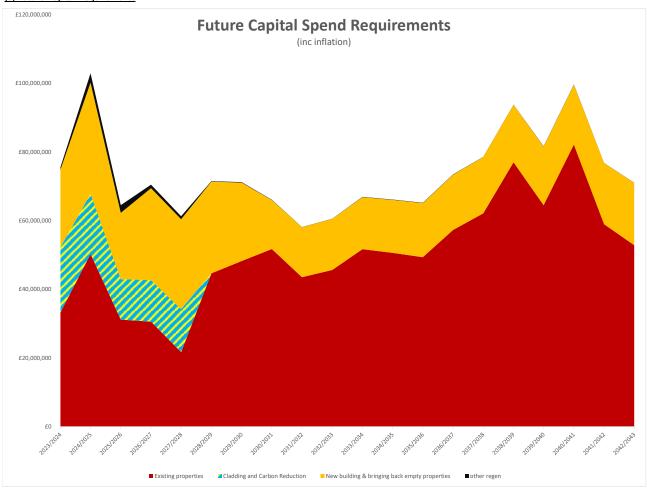
| (c) Indicative Five Year Summary | 2023/2024 <u>£'000</u> | 2024/2025 <u>£'000</u> | 2025/2026 <u>£'000</u> | 2026/2027 <u>£'000</u> | 2027/2028 £'000 | 5 year total £'000 |
|--|---------------------------|---------------------------|---------------------------|---------------------------|--------------------|-----------------------|
| Capital Spend | | | | | | |
| Maintaining Decent Homes | 12,271 | 13,271 | 12,673 | 12,525 | 10,336 | 61,076 |
| Mechanical & electrical | 8,826 | 16,131 | 8,994 | 9,279 | 2,346 | 45,577 |
| KWL overheads | 2,850 | 2,964 | 3,059 | 3,157 | 3,258 | 15,287 |
| Others (inc. client costs) | 2,372 | 2,467 | 2,546 | 2,627 | 2,711 | 12,723 |
| Fire Protection Works & other Health & Safety work | 3,544 | 12,440 | 1,232 | 222 | 229 | 17,666 |
| Council House Adaptations | 3,357 | 2,970 | 2,639 | 2,724 | 2,811 | 14,500 |
| Empty Properties | 2,101 | 361 | 213 | 220 | 227 | 3,122 |
| Regeneration | 718 | 2,749 | 2,290 | 1,044 | 851 | 7,652 |
| Base Programme | 36,039 | 53,353 | 33,646 | 31,797 | 22,768 | 177,603 |
| Cladding | 19,021 | 17,539 | 11,784 | 12,090 | 12,477 | 72,911 |
| New build | 20,462 | 31,984 | 19,075 | 26,565 | 26,000 | 124,085 |
| RTB grants | 8 | 0 | 0 | 0 | 0 | 8 |
| TOTAL EXPENDITURE | 75,530 | 102,876 | 64,505 | 70,452 | 61,245 | 374,608 |
| Over-programming | (20,000) | (30,000) | 10,000 | 10,000 | 10,000 | (20,000) |
| TOTAL BUDGETED EXPENDITURE | 55,530 | 72,876 | 74,505 | 80,452 | 71,245 | 354,608 |
| | | | | | | |
| Capital Financing | | | | | | |
| RTB Receipts - new build | 0 | 0 | 0 | 0 | 0 | 0 |
| Borrowing taken in advance | 3,297 | 0 | 0 | 0 | 0 | 3,297 |
| RTB Receipts - general | 27,612 | 1,703 | 1,721 | 1,738 | 1,755 | 34,528 |
| Homes England | 508 | 1,742 | 3,375 | 5,626 | 6,752 | 18,003 |
| LA Housing Fund | 1,220 | 0 | 0 | 0 | 0 | 1,220 |
| Brownfield Release Fund | 1,650 | 0 | 0 | 0 | 0 | 1,650 |
| Social Housing Decarbonisation Fund / ECO | 403 | 1,615 | 100 | 100 | 100 | 2,318 |
| MRA (general) | 20,840 | 67,815 | 66,718 | 34,822 | 35,289 | 225,485 |
| RCCO | 0 | 0 | 0 | 0 | 0 | 0 |
| Borrowing | 0 | 0 | 2,591 | 38,166 | 27,348 | 68,106 |
| | 55,530 | 72,876 | 74,505 | 80,452 | 71,245 | 354,608 |

(d) Overprogramming

The budget assumes a level of over-programming in the next two years reflecting hstoric levels of delivery from our partner contractors. There are significant schemes including New Build where achievement of Planning Permission, for example, can have a material impact upon the deliverability of scheme spend in the short term. Over-programming is expected to be recovered in the subsequent 5 years for budgetary / capital financing purposes but the target for delivery by scheme remains the gross number.



(e) Future Capital Requirements



notes on longer term forecasts

These numbers exclude the wider impact of Carbon Net Zero on budgets going forward (separately modelled as a scenario)

Also excludes an separate change in heating systems in future years to reflect degassification and other potential impacts of Government's Heat & Building's strategy. New build properties already planned without gas boilers. In effect assumed replacement systems will be at broadly equivalent costs.

Numbers are based on our current understanding of property condition and thus likley need to replace companents. Overall stock intelligence is lower than it should be and therefore there is substantial scope for change over themedium to long term should actual property conditions differ to assumptions.

Future years spends after 27/28 are indicative and likely to vary in order to reflect more structured capital programmes. These are all reflected at current standards (i.e. Decent Homes) and do not allow for any changes through Decent Homes plus or any subsequent standards changes that may occur.

(a) reserves 2015/16 to 2025/26

HRA Reserves

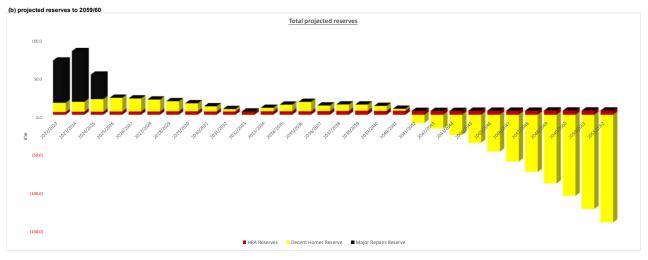
| | Appendi | x 1, section 3 |
|-------|-----------|----------------|
| 2025 | 2025/2026 | 2026/2027 |
| E'000 | £'000 | £'000 |

| <u> </u> | 2015/16 Outturn | 2016/17 Outturn | 2017/18 Outturn | 2018/19 Outturn | 2019/20 Outturn | 2020/21 Outturn | 2021/22 Outturn | 2022/23 Forecast | 2023/2024 | 2024/2025 | 2025/2026 | 2026/2027 |
|--|------------------------------|---------------------------|---------------------------|-----------------------------|---------------------------|-----------------------------|-----------------------------|---|---------------------------|---------------------------|---------------------------|---------------------------|
| | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| HRA Reserves | | | | | | | [per | iod 9 projection] | | | | |
| balance b/f transfer to / (from) in year balance c/f | 38,603 (11,269) 27,334 | 27,334 1,082 28,416 | 28,416 (905) 27,511 | 27,511 (2,450) 25,061 | 25,061 1,345 26,407 | 26,407 (6,858) 19,549 | 19,549 (1,455) 18,095 | 18,095 (<mark>946)</mark> 17,148 | 17,148 1,277 18,426 | 18,426 3,499 21,925 | 21,925 1,796 23,720 | 23,720 (899) 22,822 |
| HRA General Reserve Decent Homes Reserve | 3,000 24,334 27,334 | 3,000 25,416 28,416 | 3,000 24,511 27,511 | 3,000 22,061 25,061 | 3,000 23,407 26,407 | 3,500 16,049 19,549 | 3,500 14,595 18,095 | 3,500 13,648 17,148 | 4,000 14,426 18,426 | 4,000 17,925 21,925 | 4,250 19,470 23,720 | 4,250 18,572 22,822 |

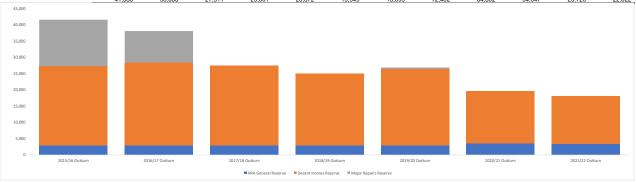
balance b/f addition in year used to fund capital

used to repay borrowing balance c/f

| 26,067 | 55,314 | 66,376 | 32,122 | 0 |
|--------|----------|----------|----------|----------|
| 29,247 | 31,902 | 33,562 | 34,596 | 34,822 |
| | (20,840) | (67,815) | (66,718) | (34,822) |
| 55,314 | 66,376 | 32,122 | 0 | 0 |
| | 0 | . 0 | 0 | 0 |
| 55,314 | 66,376 | 32,122 | 0 | 0 |



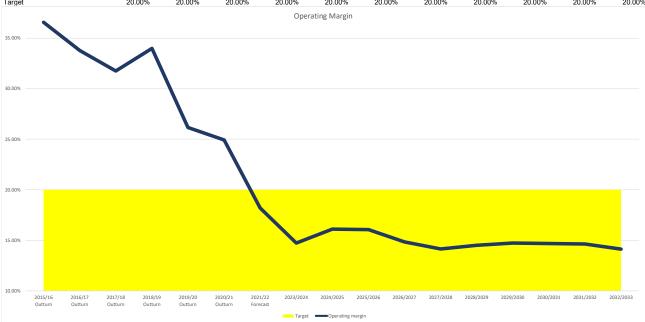
| (c) Historic Reserves | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/2024 | 2024/2025 | 2025/2026 | 2026/2027 |
|-----------------------|---------|---------|---------|---------|---------|---------|---------|----------|-----------|-----------|-----------|-----------|
| | Outturn | Forecast | | | | |
| HRA General Reserve | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,500 | 3,500 | 3,500 | 4,000 | 4,000 | 4,250 | 4,250 |
| Decent Homes Reserve | 24,334 | 25,416 | 24,511 | 22,061 | 23,407 | 16,049 | 14,595 | 13,648 | 14,426 | 17,925 | 19,470 | 18,572 |
| Major Repairs Reserve | 14,252 | 9,664 | 0 | 0 | 466 | 0 | 0 | 55,314 | 66,376 | 32,122 | 0 | 0 |
| | 41,586 | 38,080 | 27,511 | 25,061 | 26,872 | 19,549 | 18,095 | 72,462 | 84,802 | 54,047 | 23,720 | 22,822 |



HRA Prudential Indicators Appendix 1, section 4

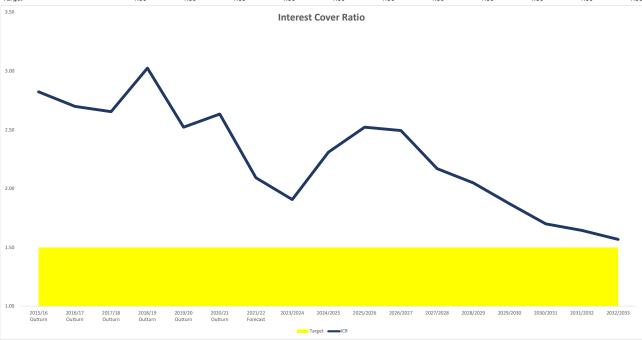
This indicator measures the operating surpluses to turnover. This excludes capital financing charges but includes depreciation and contributions to the Major Repairs Reserve. It is a measure traditionally used in the housing association sector and there are thus robust benchmarks to measure ourselves against. (a) Operating Margin



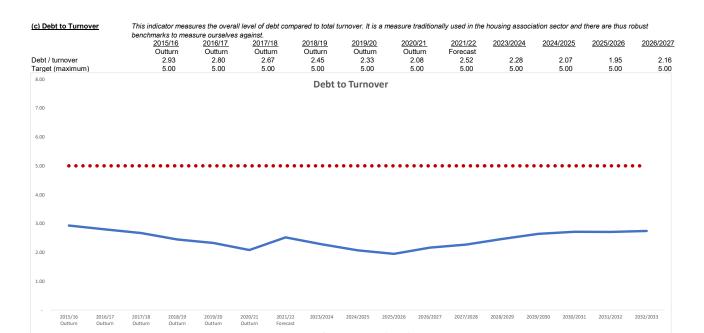


This indicator measures the interest cost relative to operating surpluses before capital financing charges. It is a measure traditionally used in the housing association sector and there are thus robust benchmarks to measure ourselves against. (b) Interest Cover Ratio

| | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 | 2023/2024 | 2024/2025 | 2025/2026 | 2026/2027 |
|--------|---------|---------|---------|---------|---------|---------|----------|-----------|-----------|-----------|-----------|
| | Outturn | Outturn | Outturn | Outturn | Outturn | Outturn | Forecast | | | | |
| ICR | 2.82 | 2.70 | 2.65 | 3.02 | 2.52 | 2.63 | 2.09 | 1.91 | 2.31 | 2.52 | 2.49 |
| Target | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 |



(d) Debt Per Property



| | geograpnicai differ | rences. | | | | | | | | | |
|-------------------|---------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|-----------|-----------|-----------|-----------|
| | 2015/16 Outturn | 2016/17 Outturn | 2017/18 Outturn | 2018/19 Outturn | 2019/20 Outturn | 2020/21 Outturn | 2021/22 Forecast | 2023/2024 | 2024/2025 | 2025/2026 | 2026/2027 |
| Debt per property | £11,804 | £11,180 | £10,509 | £9,694 | £9,287 | £8,452 | £10,787 | £10,621 | £10,349 | £10,152 | £11,439 |
| £17,000 | | | | Debt p | er Property | , | | | | | |
| £16,000 | | | | | | | | | | | |

This indicator measures the average level of debt per property. There are limited external benchmarks to compare this with and the ones that there are tend to show marked



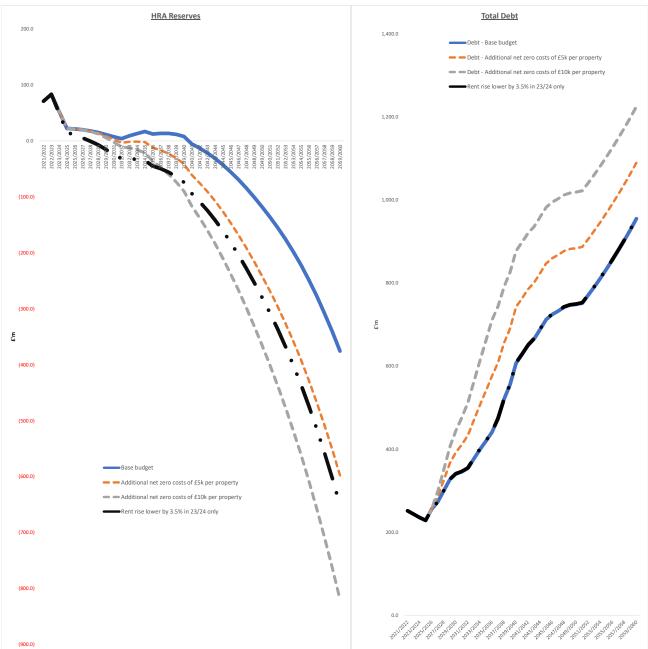
Appendix 1, section 4

Sensitivity Analyses Appendix 1, section 5

(a) Standard sensitivities

Th etables and graphs below show four additional potential scenarios and the impact on reserves and debt.

| Reserves | Notes | 2023/2024 £'000 | 2028/2029 £'000 | 2033/2034 £'000 | 2038/2039 £'000 | 2043/2044 £'000 | 2048/2049 £'000 | 2053/2054 £'000 | 2058/2059 £'000 |
|--|--------|--------------------|--------------------|-------------------------|-------------------------|--------------------|--------------------|--------------------|-------------------------|
| Base Budget | α | 52,507 | 14,951 | 13,214 | 11,546 | (31,424) | (100,801) | (198,043) | (340, 198) |
| Rent rise lower by 3.5% in 23/24 only | β | 49,056 | (7,158) | (33,002) | (63,859) | (141,901) | (253,241) | (400,474) | (602,029) |
| Additional net zero costs of £5k per property | γ | 52,507 | 13,773 | (1,350) | (30,893) | (107,693) | (215,910) | (357,742) | (551,089) |
| Additional net zero costs of £10k per property | δ | 52,507 | 12,494 | (16,009) | (73,422) | (184,046) | (331,093) | (517,506) | (762,034) |
| | | | | | | | | | |
| Total debt | | 2023/2024 | 2028/2029 | 2033/2034 | 2038/2039 | 2043/2044 | 2048/2049 | 2053/2054 | 2058/2059 |
| Total debt | | 2023/2024 £'000 | 2028/2029 £'000 | 2033/2034 £'000 | 2038/2039 £'000 | 2043/2044 £'000 | 2048/2049 £'000 | 2053/2054 £'000 | 2058/2059 £'000 |
| Total debt Base Budget | α | | | | | | | | |
| | α β | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| Base Budget | | £'000 235,321 | £'000 326,559 | <u>£'000</u> 398,968 | <u>£'000</u> 554,752 | £'000 688,190 | £'000 746,796 | £'000 811,396 | £'000 928,449 |



α - base budget

to - base budget.

β - as above but with a 3.5% lower rent increase

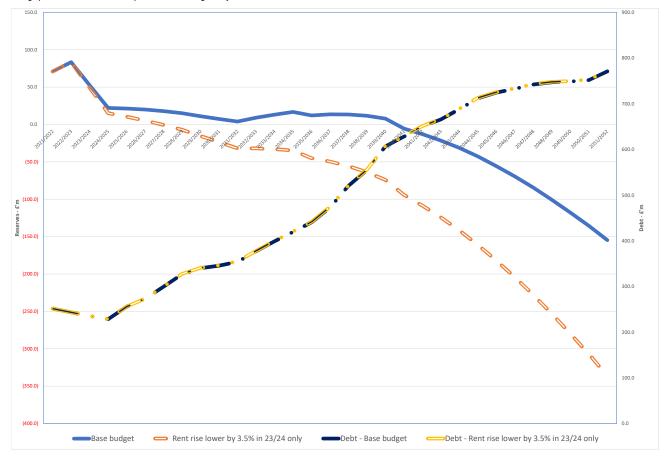
γ - the base but with an additional £5k per property to accommodate Carbon Net Zero works (net of grants) and increased Decent Homes Standards

δ - the base but with an additional £10k per property to accommodate Carbon Net Zero works (net of grants) and increased Decent Homes Standards

Sensitivity Analyses Appendix 1, section 5

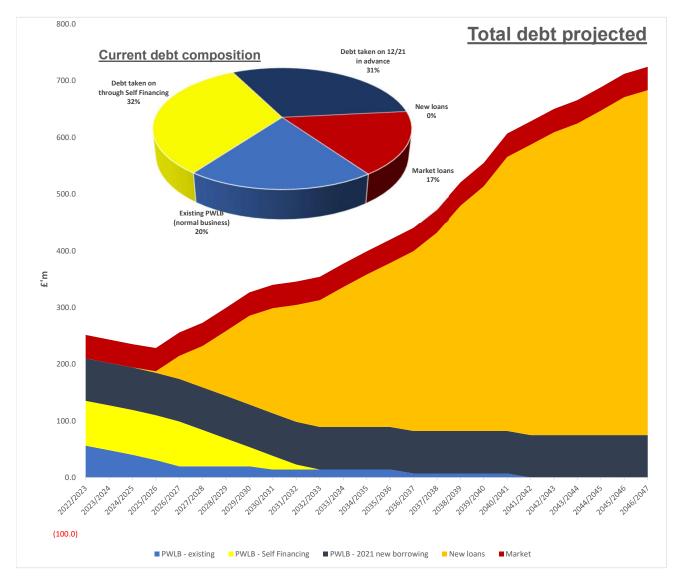
(b) direct comparison of not increasing rent by the maximum allowed

The graph below shows the direct impact of not increasing rent by the maximum allowed on reserves & debt levels.



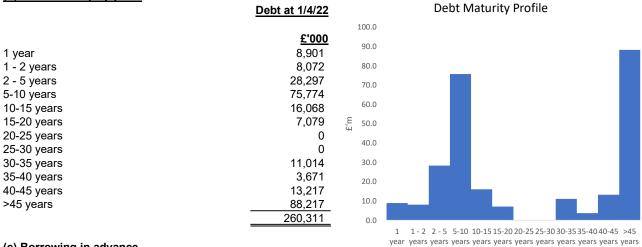
Debt & borrowing analysis Appendix 1, section 6

| (a) HRA Borrowing | 2023/2024 | 2024/2025 | 2025/2026 | 2026/2027 | 2027/2028 |
|--------------------------------------|-----------|-----------|-----------|-----------|-----------|
| Existing PWLB (normal business) | 48,230 | 40,213 | 30,781 | 19,933 | 19,885 |
| Debt taken on through Self Financing | 78,989 | 78,989 | 78,989 | 78,989 | 63,989 |
| Debt taken on 12/21 in advance | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 |
| New loans | 0 | 0 | 2,591 | 40,757 | 73,106 |
| Market loans | 41,119 | 41,119 | 41,119 | 41,119 | 41,119 |
| | 243,337 | 235,321 | 228,480 | 255,798 | 273,099 |
| Borrowing b/f | 251,410 | 243,337 | 235,321 | 228,480 | 255,798 |
| new borrowing | 0 | 0 | 2,591 | 38,166 | 32,348 |
| repaid in year (net) | (8,072) | (8,016) | (9,432) | (10,848) | (15,047) |
| | 243,337 | 235,321 | 228,480 | 255,798 | 273,099 |



Debt & borrowing analysis Appendix 1, section 6

(b) Debt Maturity by years



(c) Borrowing in advance

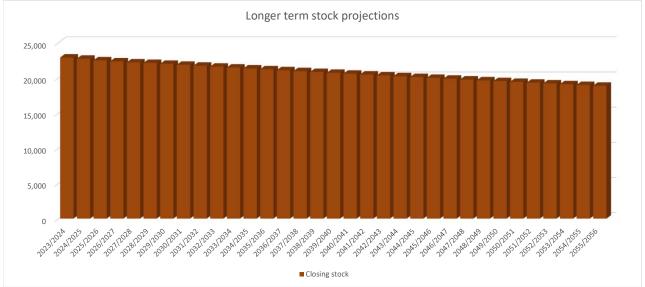
In line with the General Fund strategy, to take advantage of historically low interest rates at this time, the HRA has borrowed £75m in advance at an average interest rate of 1.39%, which is expected to be used as below:

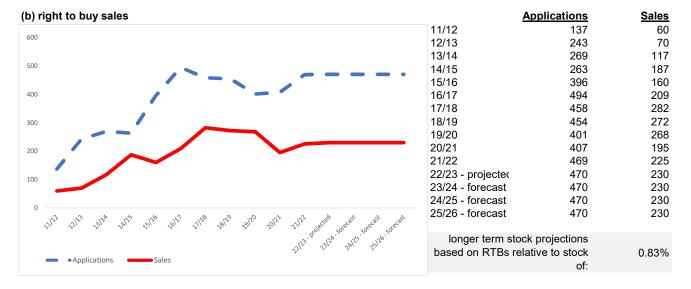
| | 2021/2022 £'000 | 2022/2023 £'000 | 2023/2024 £'000 |
|--------------|--------------------|--------------------|--------------------|
| Balance b/f | 75,000 | 44,996 | 3,297 |
| Used in year | (30,004) | (41,698) | (3,297) |
| c/f | 44,996 | 3,297 | 0 |

Projected changes in dwelling stock by year

Appendix 1, section 7

| (a) overall movement | <u>2023/2024</u> | 2024/2025 | 2025/2026 | 2026/2027 | 2027/2028 |
|------------------------|------------------|-----------|-----------|-----------|-----------|
| Opening stock | 23,085 | 22,910 | 22,739 | 22,507 | 22,362 |
| New build/ empties etc | 80 | 166 | 105 | 110 | 110 |
| RTB Sales | (230) | (230) | (230) | (230) | (230) |
| Demolitions | (25) | (25) | (25) | (25) | (25) |
| Boothferry MSFs others | 0 | (82) | (82) | 0 | 0 |
| Closing stock | 22,910 | 22,739 | 22,507 | 22,362 | 22,217 |



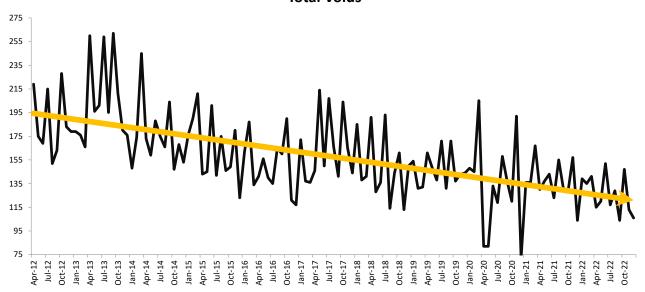


Projected changes in dwelling stock by year

Appendix 1, section 7

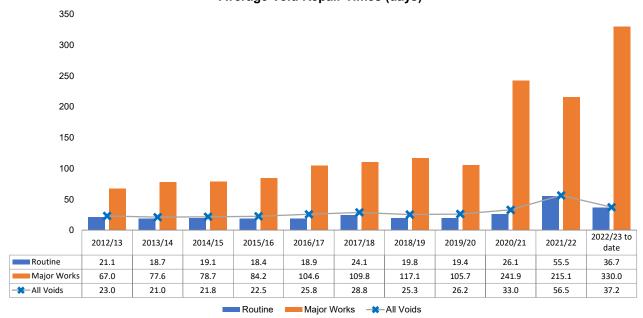
(c) Property Voids

Total Voids



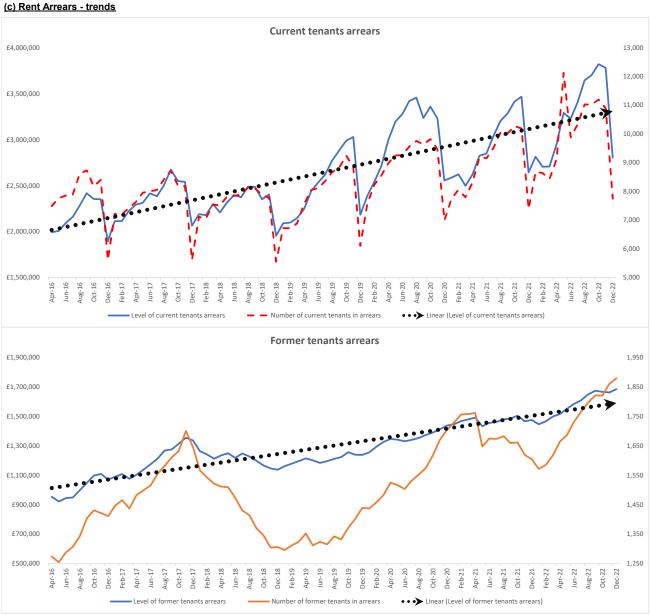
(d) Average void repair times

Average Void Repair Times (days)



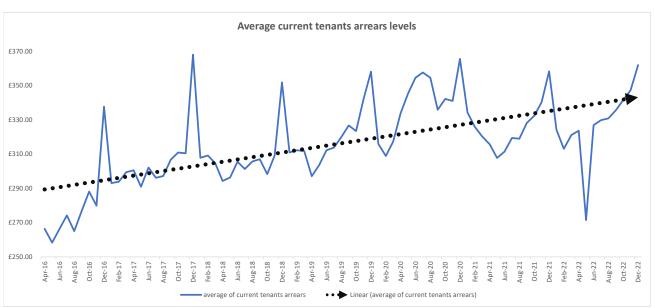
Rent & rent arrears Appendix 1, section 8

| (a) Rent per week | 2022/2022 | 2022/2024 | -6 | |
|--|-----------|-----------|---------------|----------------------------|
| | 2022/2023 | 2023/2024 | <u>change</u> | |
| average rent per week | £77.73 | £83.34 | £5.61 | 7.2% 52 week basis |
| | £80.84 | £86.67 | £5.83 | 7.2% 50 week basis |
| | | | | ↑ |
| (b) Change in budgeted rents | | £'000 | | |
| budgeted rent 22/23 | | 92,501 | | |
| budgeted feft 22/20 | | 32,301 | | |
| additional rent on new properties / change in property mix | 199 | | | ects properties relet at |
| | | | | la Rent and new properties |
| change in rent levels | 6,475 | 0.074 | 7.0% at Affo | rdable Rent. |
| | | 6,674 | 7.2% ——— | |
| change in property numbers | (921) | | -1.0% | |
| change in void levels | 119 | | 0.1% | |
| | | (802) | 6.3% | |
| Additional days rent because of 2024 being a leap year | | 271 | 0.3% | |
| | | 98,645 | 6.6% | |
| | | 90,040 | 0.070 | |



Rent & rent arrears

Appendix 1, section 8



(d) Rent accounts in arrears by benefit status

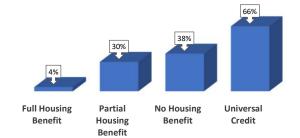
data at 06 February 23

| Arrears cases by benefit status | %age in arrears | avg value of arrears (those in debt) | avg value of arrears (all tenants) | Proportion of tenants | Proportion of debt |
|--|-------------------|--|--|-----------------------|--------------------|
| Full Housing Benefit | 4% | £131.42 | £5.57 | 23% | 1% |
| Partial Housing Benefit | 30% | £152.71 | £45.29 | 13% | 4% |
| No Housing Benefit | 38% | £310.02 | £117.70 | 23% | 20% |
| Universal Credit | 66% | £381.22 | £250.11 | 42% | 75% |
| Arrears cases by benefit status Full Housing Benefit | <u>now</u> 23% | <u>last year</u> 28% | <u>change</u> -5% | | |
| Partial Housing Benefit | 13% | 16% | -3% | | |
| No Housing Benefit | 23% | 27% | -4% | | |
| Universal Credit | 42% | 29% | 13% | | |

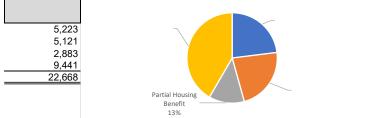
Average arrears by benefit status

%age Rent Accounts in Arrears by Benefit Status





No Housing Benefit Full Housing Benefit Partial Housing Benefit Universal Credit



Rent & rent arrears Appendix 1, section 8

38.4%

(e) Universal Credit - impact to date

% of cases on APA

| | Universal | All Tenants | Working age | FTA UC cases |
|--|--------------|-------------|-------------|--------------|
| | Credit Cases | | tenants | |
| Total | 9,441 | 22,686 | 22,686 | 2,950 |
| No. in Arrears | 6,203 | 9,713 | 9,341 | 1,091 |
| % in Arrears | 65.7% | 42.8% | 41.2% | 37.0% |
| Average £ | £381.35 | £323.88 | £323.36 | £853.67 |
| Alternative Boymont Arrangements (ABAs) in place | 2 627 | | | |

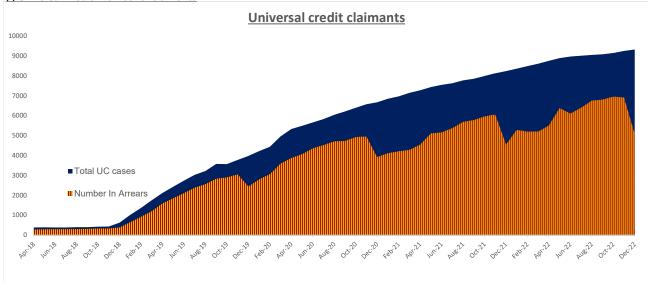
 UC Cases
 0.02%

 Total tenants
 0.05%

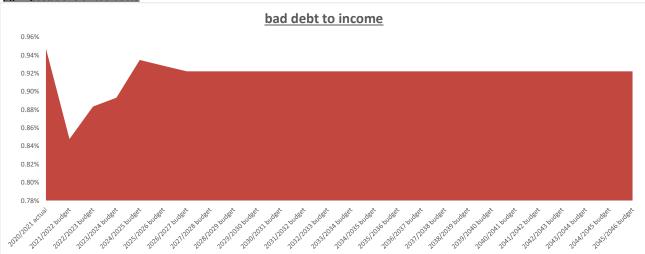
UC claimants thus more likely to be evicted by a factor of 0.5:1



(f) Universal Credit - number of claimants



(q) Expectations of bad debts



<u>Appendix 1, section 9</u>

| | Current | Proposed | change | Notes |
|--|-------------------|---------------------|----------------|--|
| | Budget 2022/23 | Budget 2023/24 | | · |
| | £.p | £.p | <u>£.p</u> | <u>l</u> |
| Service | | | | |
| CCTV | £1.12 | £1.20 | £0.08 | |
| Controlled Entry | £2.68 | £2.87 | £0.19 | |
| Garages | | | | |
| Block Garages | £8.40 | £9.40 | £1.00 | |
| Private Garages | £10.08 | £11.28 | | inc VAT |
| NB: legally VAT is chargeable on all garages, except for tenants where up to | o 2 garages ar | e let in conjunctio | on with the p | roperty (VAT notice 742, s4.2). |
| <u>Sheltered</u> | | | | |
| Sheltered - Category 1 | £7.38 | £8.15 | £0.77 | Increases have been restricted to 10% this year. |
| Sheltered - Category 1.5 | £8.42 | £9.30 | £0.88 | There have been significant increases in underlying |
| Sheltered - Category 2 / vertical PCT recharge (Thornton Court) | £26.71 £16.60 | £29.40 £16.60 | £2.69 £0.00 | costs evenuating from gas and elctricity price rises. |
| 1 of recharge (Mornton Court) | 210.00 | 210.00 | 20.00 | This results in an annual subsidy of £570k |
| <u>Lifeline</u> | | | | |
| Fixed lifeline Tenants lifeline | £4.10 | £4.50 | £0.40 | |
| Private lifeline | £4.10 £4.92 | £4.50 £5.40 | £0.40 £0.48 | inc VAT |
| PCT recharge (Thornton Court) | £4.30 | £4.80 | £0.50 | 110 47(1 |
| | | | | |
| Others Heating Charge, all other hodeits | £17.10 | £24.00 | £6.90 | |
| Heating Charge - all other bedsits Bungalow Heating Charge | £17.10 £23.80 | £33.40 | £9.60 | |
| Heating Charge - all other flats | £20.00 | £28.00 | £8.00 | Intention is to install meters in these properties during 2023/24 which will mean users pay directly for |
| Charles Brady | £8.20 | £11.50 | £3.30 | heating and charges will need to be amended during |
| Standard Service Charge Water Meter | £7.30 £5.30 | £10.30 £5.90 | £3.00 £0.60 | the year to reflect this change. |
| Flat Heating Charge | £0.00 | £10.42 | £10.42 | |
| | | | | |
| LD Schemes | 000.00 | 005.00 | 00.00 | |
| Ashby Hermes | £23.00 £19.00 | £25.30 £20.90 | £2.30 £1.90 | |
| Ashby / Hermes Heating Charge | £9.50 | £29.17 | £19.67 | |
| Ashby / Hermes Service Charge | £3.50 | £3.50 | £0.00 | |
| Flats - Caretaking | | | | |
| High Rise Flats A | £9.35 | £9.35 | £0.00 | |
| High Rise Flats B | £6.40 | £6.85 | £0.45 | |
| Traditional 2 Storey Corner 6 Block | £2.50 | £2.70 | £0.20 | |
| Traditional 3 Storey post war 6 Block Traditional 3 Storey pre war | £2.50 £3.35 | £2.70 £3.60 | £0.20 £0.25 | |
| Pashby House | £7.25 | £7.80 | £0.55 | Increases have been restricted to 7% this year. This |
| Australia Houses | £8.60 | £8.60 | £0.00 | Increases have been restricted to 7% this year. This results in an annual subsidy of £116k |
| Block Maisonettes 6-9 Storey Flats | £7.85 £8.60 | £8.35 £8.60 | £0.50 £0.00 | · · · · · · · · · · · · · · · · · · · |
| Sheltered high rise flats | £6.40 | £6.85 | £0.00 | |
| Salinger House - Internal Areas | £3.40 | £3.65 | £0.25 | |
| Dane View | £3.80 | £3.85 | £0.05 | |
| 2 Storey Blocks - Various sizes | £2.00 | £2.15 | £0.15 | |
| Flats - Communal cleaning | | | | |
| High Rise Flats | £5.10 | £5.45 | £0.35 | |
| 2 Storey Non Trad Corner 4 Blocks Traditional 2 Storey Corner 6 Block | £1.40 £1.25 | £1.50 £1.30 | £0.10 £0.05 | |
| Traditional 3 Storey post war 6 Block | £1.25 £1.10 | £1.20 | £0.05 | |
| Traditional 3 Storey pre war | £1.35 | £1.45 | £0.10 | |
| Traditional 3 Storey Corner 6 block | £0.90 | £1.00 | £0.10 | Increases have been restricted to 7% this year. This |
| Non Trad Maisonettes Over Estate Shops Pashby House | £0.90 £1.10 | £0.90 £1.20 | £0.00 £0.10 | results in an annual subsidy of £18k |
| Australia Houses | £6.95 | £6.95 | £0.10 | |
| Block Maisonettes | £1.40 | £1.50 | £0.10 | |
| 6-9 Storey Flats | £4.05 | £4.05 | £0.00 | |
| Acquired flats Salinger House - Internal Areas | £1.40 £1.55 | £1.50 £1.55 | £0.10 £0.00 | |
| Dane View | £0.55 | £0.55 | £0.00 | |
| | | | | |

<u>Appendix 1, section 9</u>

| | Current Budget 2022/23 | Proposed Budget 2023/24 | | <u>a Notes</u> |
|--|------------------------------|-------------------------------|--------------------|--|
| | <u>£.p</u> | <u>£.p</u> | £.p | <u>)</u> |
| Flats - Communal electric | | | | |
| High Rise Flats | £4.50 | £4.95 | £0.45 | |
| 2 Storey 4 Blocks (Communal Entrance to 1st Floor only) | £0.70 | £0.80 | £0.10 | |
| 2 Storey Non Trad Corner 4 Blocks | £0.70 | £0.80 | £0.10 | |
| Traditional 2 Storey Corner 6 Block | £1.25 | £1.40 | £0.15 | |
| Traditional 3 Storey post war 6 Block | £2.45 | £2.60 | £0.15 | |
| Traditional 3 Storey pre war Traditional 3 Storey Corner 6 block | £1.40 £1.05 | £1.55 £1.20 | £0.15 £0.15 | Whilst there is a significant increase in the underlying |
| Trad Maisonettes Over Estate Shops | £1.05 | £1.20 | £0.15 | cost of electricity, which makes up the majority of this |
| Non Trad Maisonettes Over Estate Shops | £1.05 £1.20 | £1.20 £1.35 | £0.15 | charge, increases have been restricted to 10%. This |
| Pashby House | £1.20 | £1.33 | £0.13 | results in a subsidy from the HRA of £595k per |
| Australia Houses | £2.25 | £2.50 | £0.10 | annum |
| Block Maisonettes | £2.70 | £3.00 | £0.23 | amum |
| 6-9 Storey Flats | £3.55 | £3.95 | £0.40 | |
| Ferensway House | £0.00 | £0.00 | £0.00 | |
| Acquired flats | £1.40 | £1.55 | £0.15 | |
| Salinger House - Internal Areas | £1.35 | £1.50 | £0.15 | |
| Dane View | £1.20 | £1.35 | £0.15 | |
| | 21.20 | 21.00 | 20.10 | |
| Shared Tenancies | | | | |
| Communal Area package | | | | |
| High Rise & 6-9 Stories | £12.99 | £19.49 | £6.50 | Covers caretaking, CCTV, communal cleaning and |
| All others | £2.78 | £4.16 | £1.39 | electricity and cotrolled access |
| Standard package | | | | • |
| 2 Bedroom | £25.83 | £26.51 | £0.67 | Covers Council Tax, furniture and benefitable |
| 3 Bedroom | £19.22 | £19.67 | £0.45 | element of electricity charge |
| Utility Package | | | | |
| High Rise | £12.37 | £16.78 | £4.41 | |
| 2 Bedroom | £21.82 | £28.35 | £6.53 | Covers water, gas and non benefitable element of |
| 3 Bedroom | £15.94 | £20.56 | £4.63 | electricity bills |
| Housing First | | | | |
| Housing First Utility Package | £0.00 | £0.00 | £0.00 | Housing First Tenants pay for own utilities from 22/23 |
| | | | | |
| Housing First | £15.50 | £15.50 | £0.00 | |
| | | | | 114H : 1 1 50/1/47 |
| District Heating Schemes | from 1/1/23 | 00.4000 | 00.0740 | per kWh includes 5% VAT |
| Bathurst St | £0.1250 | £0.1999 | £0.0749 | |
| Rosset House | £0.1250 | £0.1999 | £0.0749 | prices set as lower of household energy guarantee |
| New Michael Street / Melville Street | £0.1250 | £0.1999 | £0.0749 | (after taking into account standing charges) and HCC |
| Torpoint, Millport & Woolwich Valiant Drive blocks | £0.1250 £0.1250 | £0.1999 £0.1999 | £0.0749 £0.0749 | cost of supplying gas |
| Coniston & Kendall Houses | £0.1250 £0.1250 | £0.1999 | £0.0749 | |
| Meter charge | £0.1250 £2.30 | £3.40 | £0.0749 £1.10 | |
| Weter Charge | 12.30 | 23.40 | £1.10 | |
| Laundry - all schemes | | | | |
| wash tokens | £2.00 | £2.00 | £0.00 | |
| dryer tokens | £1.00 | £1.00 | £0.00 | |
| 4.75. 10.10 | 21.00 | 21.00 | 20.00 | |
| Travellers sites (these are GF charges but processed in Housing) | | | | |
| Electric Charge - Cards (Prices Per KWH) | £0.2450 | £0.3739 | £0.1289 | |
| Single pitch | £65.20 | £75.40 | £10.20 | |
| Double pitch | £97.70 | £112.90 | £15.20 | |
| • | | | | |